## Appendix F: Risk Assessment

As part of the business case development and evaluation a risk assessment has been undertaken and is detailed below. In considering this assessment this Report would wish to highlight the fact that this proposal is not a concept but has already been successfully implemented by other local authorities with a focus on real and tangible outcomes.

Risk	Mitigation
Who will be monitoring the fibre? – will this fall to the Council?	The monitoring and maintenance of the fibre will be assumed by the delivery partner and will be specified within the procurement requirements
Council Right of Use could this be revised or removed	The 15 Year IRU will be captured within the procurement specification and will be protected under contract
Cost of deployment could the Council be subject to additional costs during the deployment phase?	The procurement process will require a fixed guaranteed cost. During the project delivery stage additional costs may emerge in the guise of excess charges (ducting damage) but will be balanced against the budget available and will either be funded through savings made or sites are dropped to ensure that we remain within budget. This is a process which has been successfully delivered and ensure that the original budget was not exceeded
Cost of taking a service could it be more expensive than the service currently being delivered?	Based on an assessment of the current opex costs of the service provision to council sites and benchmarking these current costs against a similar project to that proposed costs should be reduced by at least 60% per annum
Is there long term value in funding such infrastructure?	Availability of fibre under the terms described will align and be an enabler for the Councils long term strategic approach to delivering cloud based council services based on zero trust principles. This proposal has ben shared and discussed with Digital Services and has received support in principle.
	Will be adopting an approach which is now becoming a common strategy across local authorities with a move to internet only services as opposed to the traditional model of one provider providing connectivity.